

Serrapilheira Institute

**First private nonprofit institution to promote
science in Brazil**

**Support for Brazilian science
Call for proposals nº 5/2021**

Support for Brazilian science Call for proposals nº 5/2021

Great science starts with great questions.

The application is open from October 26 to November 26, 2021

The fifth call of the Serrapilheira Institute is intended to fund early-stage scientists interested in addressing ground-breaking questions in their areas of expertise.

This edition will include research in natural sciences, mathematics, and computer science.

Each selected project will receive allocations between 200 thousand reais and 700 thousand reais to be distributed over three years, with the possibility of renewal.

The selection, in two stages, will be performed by renowned experts in their fields of knowledge.

The following document contains the application conditions, the submission rules, and the selection criteria.

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1. Timeline

September 1, 2021

Public call launched

October 26, 2021/3:00 pm (Brasília time)

Submission window opens for pre-proposals (phase 1)

November 26, 2021/3:00 pm (Brasília time)

Deadline for the submission of pre-proposals (phase 1)

February 24, 2022

Disclosure of the names selected for phase 2 and call for the submission of full proposals

April 26, 2021/3:00 pm (Brasília time)

Deadline for the submission of full proposals (phase 2)

June 24, 2022

Disclosure of selected names

August 15, 2022

Starting date for support

Application from October 26 to November 26, 2021

2. Definitions

Early-stage scientists

The purpose of this call is to support the career development of young scientists who, in seeking to build and consolidate their research, propose ground-breaking questions in their areas of expertise.

Ground-breaking questions

Ground-breaking questions are those that question current scientific knowledge, open new perspectives for advancement or deepen the knowledge related to a scientific area. Projects of this nature concern “what”, “when”, “why” and “how” questions and not utilitarian questions (e.g., “What is it for?”).

Supported areas

Natural sciences
Mathematics
Computer science

Natural sciences

In the institute’s understanding, the natural sciences are all those that investigate nature by trying to understand it in its most general and essential aspects. The natural sciences primarily include life sciences, physics, geosciences, and chemistry.

Interdisciplinarity

Interdisciplinary proposals in these areas are welcome.

Projects eligible for support

Original and bold projects will be supported, even if they involve risk strategies.

Projects not eligible for support

Projects that are a clear repetition of previous projects will not be supported. It is necessary for projects to propose new contributions.

Projects focused exclusively on clinical trials, public health studies, and the development of biomarkers or of processes and products will not be supported.

3. Support and budget

The Serrapilheira Institute will finance a maximum of ten young scientists, with allocations between 200 thousand reais and 700 thousand reais per project, to be distributed over three years.

Resource allocation

Candidates must justify the budget. The requested resources should be allocated to achieve the goals listed in the project.

The Serrapilheira Institute understands that the values of institutional demands and the nature of projects (theoretical compared to experimental) vary based on the areas of knowledge and the various regions of Brazil. For this reason, it expects to receive budgets with different values within the range between 200 thousand reais and 700 thousand reais.

During project execution, the selected scientists will be able to access, in the form of bonuses, additional resources specifically designed for the integration and training of people from underrepresented groups in research teams. Presentations of proposals by scientists to compete for these additional resources are optional. Participation in this competition is voluntary. Inclusion actions aim to promote greater diversity in Brazilian science.

The implementation of bonuses to form underrepresented groups in research teams will be discussed with each scientist selected through this call. The value of the bonus will depend on the inclusion action to be developed and may vary between 10% and 30% of the total value of the original budget approved for the development of the research. Therefore, the requisition of resources for the diversity bonus should not be included in the budget proposal for the research project.

Renewal

After three years of support, the projects may be renewed annually for an indefinite period.

About the program

In addition to providing financial resources, the science program promotes training, workshops, and events, such as the Serrapilheira Scientific Retreats, which take place annually, to facilitate integration among scientists. Thus, the institute aims to improve the training and development of the careers of scientists by stimulating interdisciplinary cooperation and initiatives for diversity in science, science outreach, and open science.

Start of support

The official start date for support will be August 15, 2022.

Use of resources

The Serrapilheira Institute offers flexibility in the use of resources throughout the execution of the supported proposal. Proponents can use the resources provided as they deem best for the development of the research, as long as they are associated with the project objectives.

By supporting science in a private and nonprofit way, the Serrapilheira Institute wants to create the necessary conditions for scientists in Brazil to develop their research with financial resources, project choice autonomy, and management flexibility.

The calculation for the payment of scholarships and salaries allocated to the teams of the selected scientists should be guided by the reference values of the institute (Appendix I).

Funding conditions and financial management

The funding conditions are established by the Serrapilheira Institute. The grants will be allocated directly to research and should be managed by a foundation indicated by the institute and not by the host institution to which the scientists are linked. We encourage host institutions to offer scientists appropriate conditions for the development of their projects. The contract will be signed by the foundation, the scientist, the host institution, and the Serrapilheira Institute.

After the contract is made available for electronic signatures, all participants must sign the contract within a maximum period of four months. If this deadline is not met, the contract may be cancelled without this being characterized as contractual noncompliance by the Serrapilheira Institute, and support to the scientist may not be granted.

Administrative fees

Any administrative fees related to the management of financial support will be directly deducted from the amounts allocated to the projects. The scientists will be free to negotiate the overhead paid to their host institutions within a range between 2% and 5% of the allocation amount. This percentage is intended to cover the costs of operation and basic infrastructure provided by the host institutions. Up to 8% of the value of the grant will be allocated to the entity responsible for the financial management of the project; this entity will be indicated by the Serrapilheira Institute. Thus,

we estimate that the net value allocated to the research will be between 87% and 90% of the original value.

4. Conditions for the acceptance of applications

The criteria for the acceptance of applications are as follows.

Year of obtainment of doctoral degree

Candidates must have received a doctoral degree between January 1, 2014, and December 31, 2019. This condition will be adjusted by up to two years for women with children. Thus, women with a single child should have obtained a doctorate between January 1, 2013, and December 31, 2019, and women with two or more children should have obtained a doctorate between January 1, 2012, and December 31, 2019. The thesis defense date will be considered for the acceptance of applications, not the date of issuance of the diploma. The date of completion of the doctorate should be strictly in accordance with the conditions above.

Contract with the Brazilian host institution

Candidates must perform scientific research and hold a permanent position - such as professor or researcher - at a public or private university, institute, or entity based in Brazil.

Partners of technology-based companies/startups and public servants in technical positions may apply as long as they effectively conduct research at the host institution.

Ineligibility

Graduate students, postdoctoral students, substitute professors, collaborating researchers, visiting researchers, and volunteer researchers are not eligible.

Publication of scientific articles

Candidates must be the main authors of at least two published high-impact scientific articles. The main author is considered the scientist who made the greatest contribution to the study, not necessarily the head of the laboratory or the leader of the research group.

By “impact”, we mean the effect that the article had on questioning, advancing, or deepening knowledge in a field. Thus, the candidate must justify why he/she considers his/her articles impactful based on the content and intellectual contribution of text (see section “How to apply”).

Location of the study

The projects must be conducted in Brazil, although some research activity can be conducted abroad, such as field work or collaborative research. Scientists working exclusively in foreign institutions are not qualified to receive funding from the Serrapilheira Institute through this call, and there is no portability of our allocations to other countries.

Submission limit

Each candidate may submit only one proposal per call and a maximum of two proposals during the entire period in which they are eligible. This rule became effective with call 4 in 2020.

Scientists who have received previous resources from the Serrapilheira Institute and have not had their support renewed may submit proposals again.

Language

As the selection of proposals will be conducted by scientists working in international institutions, all fields of the registration and application forms must be completed in English, which is also the language to be adopted for writing the projects. Because the interviews of those selected for phase 2 will be in English, the candidates must be proficient in this language. They must be able to present their ideas and defend their project to a panel of international evaluators.

Supported areas

The projects must contribute to fundamental knowledge in at least one of the following areas: natural sciences, mathematics, and computer science. In the understanding of the Serrapilheira Institute, the natural sciences are all sciences that investigate nature, and try to understand it in its most general and essential aspects. The natural sciences primarily include life sciences, physics, geosciences, and chemistry.

Electronic submission

Proposals must be submitted electronically through the Serrapilheira Institute portal at Fluxx (<https://serrapilheira.fluxx.io>) within the deadlines established in this call.

Curriculum vitae

The curriculum vitae (PDF) of candidates must not exceed two pages and follow the template available at <http://bit.ly/2kDe1Z2>. Resumes using other templates will not be considered.

Applications that do not meet the above conditions will not be processed.

5. Applications

Proposals will be submitted in two phases: phase 1 (pre-proposals) and phase 2 (full proposals)

6. How to apply for phase 1: pre-proposals

Submission portal

Candidates must access the proposal submission portal, which will be open from October 26, 2021 at 3:00 pm (Brasília time)

Access to the proposal submission portal

Address: <https://serrapilheira.fluxx.io>

Submission window of pre-proposals

October 26 to November 26, 2021, at 3:00 pm (Brasília time)

Registration

Data

- name
- e-mail
- telephone

Eligibility requirements

After completing the registration, the candidates will be directed to the eligibility requirements, which should be reviewed to confirm whether they meet the criteria established for this call.

Eligibility will be validated by the Serrapilheira Institute team within 24 hours.

Application form

After completing the registration and eligibility data, the applicants will be directed to the application form, which consists of the sections “About the candidate” and “About the project”, whose fields must be completed in the system itself.

About the candidate

Personal data

- nationality
- date of birth
- birth city/state/country
- institution

- address/city/state/postal code
- gender
- race/ethnicity
- link to Lattes curriculum vitae
- link to Google Scholar profile
- ORCID identification number
- link to laboratory website (optional)
- profile on social networks (optional)

Academic trajectory

- academic trajectory: undergraduate degree, master's degree (if applicable), doctoral degree, postdoctoral researcher (if applicable)
 - year of doctoral degree
 - year of employment at the institution
- independent funding for research, not including scholarships (if applicable)

Publications

- titles and PDF files of up to five scientific articles already published where the candidate was the main author or collaborative articles (works in which the candidate contributed the most and was not necessarily the research group leader or laboratory leader), with an indication of the articles that the candidate judges to be more impactful

- description of the contribution of the candidate to the aforementioned works and justification for the choice of articles, explaining

- i. why he/she considers himself/herself the main author and
- ii. the reason why he/she considers the articles impactful (4 thousand characters with spaces)

This section will play a critical role in the first evaluation of the proposals. We recommend that candidates dedicate time and reflection to this step.

CV Curriculum vitae

Curriculum vitae (PDF), maximum of two pages following the template available at: <http://bit.ly/2kDe1Z2>

About the project

Title

Nonexperts in the field should easily understand the title of the project (up to 150 characters with spaces).

Main area

- Natural sciences: life sciences, physics, geosciences, and chemistry
- Computer science
- Mathematics

Secondary area (if relevant)

- Natural sciences: life sciences, physics, geosciences, and chemistry
- Computer science
- Mathematics

Keywords

Three keywords that describe the subarea* (examples: neurology, symplectic geometry, biodiversity, quantum computing, immunology, astrophysics, geochronology, and nanocatalysis).

Areas and keywords

This information is essential for forwarding the project to appropriate evaluators.

Six questions

- What is the fundamental question addressed by the project?
(up to 300 characters with spaces)
- What is the hypothesis? If the project is exploratory, what is the reason for exploring this area?
(up to 600 characters with spaces)
- How will the hypothesis be tested? If the project is exploratory, how will the area be explored?
(up to 600 characters with spaces)
- How will the results of the project advance the fundamental understanding of the area of study?
(up to 600 characters with spaces)
- Why is the project original and bold?
(up to 600 characters with spaces)
- What are the risks associated with the project?
(up to 600 characters with spaces)

This section will play a critical role in the first evaluation of the proposals. We recommend that candidates dedicate time and reflection to this step.

7. How to apply for phase 2: full proposals

The candidates selected in phase 1 will be asked to submit full proposals for phase 2.

Deadline for submission of full proposals

April 26, 2022, at 3 pm
(Brasília time)

Access to the proposal submission portal

Candidates must access the proposal submission portal, which will be open beginning March 2022 at <https://serrapilheira.fluxx.io> and must submit the documents listed below:

Documents

Research project

Candidates must present a detailed description of the research project, containing the following:

- title of the project and name of the candidate
- short summary
- a comprehensive introduction, including the status of the research, the objectives of the proposal, hypothesis, and, if relevant, preliminary data/results
 - the methodology that will be used to achieve the objectives (and possible alternative methodologies) and goals to be achieved
 - originality, boldness, and risk of the project
 - description of the profile of the team involved in the project
 - current collaboration network
 - strategy for the expansion of collaboration networks
 - a detailed schedule in the form of a Gantt diagram
 - simplified budget with the cost of items associated with the development of the project, including a budget for the expansion of collaboration networks, especially international networks
 - bibliographic references

Curriculum vitae (if there was a significant change after submission in phase 1)

Curriculum vitae (PDF), maximum of two pages following the template available at <http://bit.ly/2kDe1Z2>.

Incomplete proposals will be considered invalid.

The research project (from ten to fifteen pages, not including the bibliographic references) should have the following format:

- **page size: A4**
 - **font: Times New Roman**
 - **font size: 12 pt**
 - **line spacing: 1.5**
 - **margins:**
2 cm (right and left);
2 cm (top); and
1.5 cm (bottom)
-

8. Selection process

The evaluation of the proposals will be conducted mainly by scientists working in international institutions of excellence, with diverse gender and race profiles, whenever possible. A summary of the selection process is available in Appendix 2.

9. Stage 1: selection of pre-proposals

Analysis of compliance

The executive team will assess whether all materials submitted by the candidates meet the criteria for acceptance. Only proposals that meet all criteria will be included in the selection process. When necessary, experts can assist the executive team in this analysis.

Analysis of merit and criteria

The pre-proposals will be grouped into blocks based on area of study (mathematics, computer science, physics, geosciences, chemistry, and life sciences). Each preproposal will be independently assessed by at least two evaluators from each area of study.

The following will be analyzed based on scientific capacity, creativity, originality, and proposal structure:

- the academic trajectory of the candidate (curriculum vitae)
- scientific production indicated by the candidate
- answers to the six questions

Each evaluator will send to the executive team a classification list of up to four candidates per area. The executive team will compare the classification lists and, in cases of discrepancy, will discuss with the evaluators and, if necessary, with *ad hoc* evaluators which candidates should be called to submit full proposals. At this point, the candidate's ability to briefly present and respond in English about his or her project and career will be evaluated through a brief telephone conversation.

The number of candidates invited to participate in phase 2 will be three to four times higher than the final number of proposals to be supported, that is, between 30 and 40 young scientists from all areas.

The institute will not send reviewer's comments to candidates not selected for phase 2.

10. Stage 2: selection of full proposals

Analysis of compliance

The executive team will assess whether all materials submitted by the candidate meet the criteria for acceptance. Only proposals that meet all criteria will be included in the selection process.

Analysis of merit

Each full proposal – consisting of a research project and curriculum vitae – will be independently assessed by at least two evaluators in the area of study based on the criteria detailed below. The evaluators will be the same as those for phase 1; if necessary, new ad hoc evaluators may be activated.

Criteria

The evaluators must score all eligible proposals using a scale of 1 to 7 (1 = poor; 2 = fair; 3 = average; 4 = good; 5 = very good; 6 = excellent; and 7 = exceptional) for each of the criteria listed below.

Quality of the candidate*

Scientific capacity: Does the scientist demonstrate the ability to develop research at the frontier of knowledge? Has he/she published quality articles with methodological rigor? Does he/she have the potential to seek scientific advances in the field?

Creativity and independence: Is the scientist creative and able to generate his/her own ideas? Does he/she have national and international collaboration networks? Does he/she have the ability to develop scientific leadership in his/her area of expertise?

Quality of the proposal

- Originality: How original is the question? (the proposal cannot be a mere repetition of previous research)
- Creativity: Does the project address relevant challenges and/or address a major question? Is it creative and bold?
- Impact on science: How broad is the potential impact of the work in the specific field?
- Structure and presentation: How well structured is the proposal?

Viability

- Is the research methodology in accordance with the objectives of the project? Does the composition of the team meet the demands proposed for the development of the project? Are the financial resources requested and deadlines adequate?

***The quality and rigor of the research developed to date will be evaluated, regardless of the number of published articles.**

Risk

- How technically difficult or risky is the proposed study? (Risk analysis will be used to structure a portfolio of projects to be supported with different levels of risk. That is, the weight of this criterion will not be a determinant in the final score.)

Interview

The same evaluators who performed the merit analysis will be organized in panels for each area of study and conduct a remote interview with the candidates.

Each candidate will make a fifteen-minute presentation in English and answer questions for another fifteen minutes.

The candidate must be proficient in English and able to clearly present their project and respond objectively to the questions.

The fifteen-minute presentation should have the following structure:

- unequivocal identification of the fundamental question, the context in which it is inserted, and the reasons for its originality and boldness
- presentation of the hypothesis and methodology used to accomplish the objectives and goals to be achieved
- justification for advancing the fundamental understanding in the area
- evaluation of the project risk and technical difficulties of the proposed study
- presentation of a schedule, budget, and the team involved in the project.

After the oral presentation, each evaluator must score the candidate from 1 to 7 (1 = poor; 2 = weak; 3 = average; 4 = good; 5 = very good; 6 = excellent; and 7 = exceptional) based on the criteria established for this call, including his/her ability to defend and contextualize his/her overarching question as well as to show that he/she comprehensively understands his/her area of expertise. The members of the executive team will not evaluate the presentations.

Each evaluator should send his or her score and a comment with comments of the review to the executive team before discussing it with the other panel members. The executive team will then consolidate the scores and email them to the panel members. The executive team must present the consensus and indicate the candidates who received discrepant grades. Understanding the arguments in favor and against nonconsensus candidates

is the responsibility of the executive team, with the advice of independent *ad hoc* evaluators, if necessary.

At the end of the process, the panel of evaluators for each area of study will email a classification list of up to three proposals to the executive team. Ties are allowed. If it is necessary to discuss the nominations for nonconsensus cases, the executive team will organize a new meeting with the panel members.

The candidates who reach the final stage of the detailed analysis will receive the reviewer's comments.

Final validation

Based on the recommendations of the panels, the executive team will consolidate and approve the final list of up to ten selected scientists in all areas by considering four factors: classification, availability of financial resources, risk, and portfolio management. The best candidates will be chosen, regardless of their research field.

Due to the factors mentioned above, not all proposals from the lists recommended by the panels will be selected; importantly, proposals that are not included in the recommended list may be included in the final selection. In this case, the executive team will submit its choice to the Chair of the Serrapilheira Institute board of trustees and justify its decision by email to the members of the selection panels.

The approval of the final list of proposals to be supported will be submitted to the Chair of the board of trustees.

11. Final considerations for selection

Criteria in case of a tie

In the case of a tie, support is given preferentially to scientists who do not yet have independent resources to develop their research and to candidates from underrepresented groups, in relation to gender and race, in their areas of study.

Number of evaluators

The number of eligible proposals will determine the number of evaluators, and each pre-proposal and full proposal will be examined by at least two evaluators.

Submission of reviewer's comments

Proposals that reach the final stage of the selection phase will receive a comment written by the evaluators of the area of study.

Notification to the evaluators of unconscious bias

In our methodology, we remind the evaluators of the existence of unconscious biases, which should be considered during the selection of proposals.

12. Commitment of the Serrapilheira Institute

- The pool of evaluators will exclude those who have any conflict of interest with candidates participating in this call.
- All proposals are evaluated by qualified evaluators.

13. Discretionary support

The executive team is free to support any project received through this call by using discretionary resources, obeying merit criteria, and following the code of ethics and professional conduct (in Portuguese), a document that presents the Serrapilheira Institute guidelines regarding conflicts of interest, the fight against corruption, and other issues related to ethics and professional conduct. In this case, the selected scientists will not be part of the cohort of scientists supported through this call and will be considered discretionary support scientists.

14. Relevant considerations**Demographic data**

Why report demographic data? By reporting demographic data to the Serrapilheira Institute, the candidates are invited and expressly agree to contribute to the improvement of the actions to stimulate diversity in science adopted by the institute. Access to these data is limited to professionals who participate in the formulation of policies of the institute and observe the provision of Confidentiality and Protection of Data of the Code of Ethics and Conduct of the Serrapilheira Institute. The possible treatment and disclosure of demographic data collected in the call is restricted to a statistical purpose linked to the transparency of information by the institute, without implying any mention or individual identification of the projects or candidates and always observing

the criteria of sensitivity, secrecy, and confidentiality provided in the current legal legislation. Evaluators do not have access to the data at any stage of candidate selection, and the option of not providing demographic data by the candidates does not imply nor is a criterion for their elimination from the selection process. To record this option, “do not wish to disclose” can be selected. The Serrapilheira Institute privacy policy can be consulted using this link: <https://serrapilheira.org/transparencia/>.

Best practices for diversity in science

The Serrapilheira Institute believes that great results come from a science practiced from uncertainty and risk and that this is only possible when there is freedom of ideas and plurality of points of view. For this, a more diverse group of young researchers who think about science from different perspectives is essential. Therefore, we encourage ethnic-racial and gender diversity in science in Brazil. The *Best Practices Guide for Diversity in Science* is available on the Serrapilheira Institute website at <https://serrapilheira.org/nossos-valores/>.

Best practices in open science

The Serrapilheira Institute requires that raw data and results obtained within the project over the period of support, including but not limited to peer-reviewed articles, monographs, and programming codes, be published in publicly accessible repositories. Scientists supported by the institute should publish their work in free access journals or make an open access version available in a repository. The *Best Practices Guide in Open Science and Reproducible Science* is available on the Serrapilheira Institute website at <https://serrapilheira.org/en/nossos-valores/>.

Intellectual property

If the research supported by this call result in patent processes, the Serrapilheira Institute will not claim intellectual property rights.

Code of conduct

The proposed research activities must obey ethical principles and the legal standards in force in Brazil. Compliance with the current legal rules and standards is the responsibility of the scientists supported by the Serrapilheira Institute. We demand from scientists respect for the environment and human and animal health, as well as the rights to privacy, physical integrity, data protection, and nondiscrimination. Failure to respect any of these rights may result in the cancellation of the allocation.

Research integrity

The Serrapilheira Institute firmly supports the integrity of research. In the eventual occurrence of proven cases of scientific misconduct, such as plagiarism or the creation or falsification of results during a project funded by the Serrapilheira Institute, financial support will be cancelled.

Legal aspects

The Serrapilheira Institute reserves the right to cancel, suspend, modify, revise, or postpone, at any time and at its sole discretion, the selection process referred to in this call, by means of a simple notice published in the same means of disclosure of this call.

No amount or reimbursement will be due, by any means, to any person, including but not limited to, potential candidates and candidates who have already submitted projects, or to institutions to which such candidates or potential candidates are linked, due of their participation and their respective projects in the selection process for this call because of their cancellation, suspension, modification or postponement.

The preparation of the projects and their respective submission to the selection process, which is the object of this call, are the full responsibility of the candidates, who must fully bear their costs. By adhering to this call, the candidates recognize that it is exclusively up to the Serrapilheira Institute to arbitrate the selection process by observing the procedures described herein.

The process of the selection of candidates by the Serrapilheira Institute will not be subject to any type of appeal, request for review or reimbursement of costs, expenses or compensation in the case of nonselection of submitted projects, in any phase or stage of the processes described in this call.

The Serrapilheira Institute may, at any time and regardless of the prior consent of the candidate or educational institution to which he or she is linked, develop and conduct, directly or indirectly, studies and research related to the works and proposals submitted through this call, including disclosing their results, respecting the commitment to confidentiality, as long as they are no longer public or of general knowledge at the time of the studies or research, as well as the ownership of their author(s).

To preserve the criteria of exemption and isonomy that guide the analysis and choice of competing practices and as a way to prevent potential conflicts of interest and/or violation of the

rules set out in the Code of Ethics and Conduct of the institute, people with relationships of marriage, stable union or kinship by consanguinity or affinity, whether in a straight line, collateral or transverse, up to the second degree, with employees, directors, members of the board of trustees and scientific councils, or with evaluators or other service providers contracted for the selection of calls, will not be qualify, directly or indirectly, for the calls by the Serrapilheira Institute.

The deliberate nonobservance of this rule of impediment by any person who qualifies for calls by the Serrapilheira Institute will give the institute, at its sole discretion of convenience and time, the right of exclusion of the beneficiary of the call, with the consequent termination of the contract and cancellation of the obligations arising therefrom, including pecuniary obligations, without this characterizing unjustified termination of contract.

Exceptions to the rules provided herein must be decided by the Serrapilheira Institute board of trustees.

15. FAQ

Open link to frequently asked questions:

<https://serrapilheira.org/ano/chamada-publica-no-5-2021-ciencia/>

16. References

The following sites were consulted for the design of this call, including stages and selection criteria:

<https://funding.nordforsk.org/portal/#call/1584>

<https://www.macfound.org/programs/100change/strategy/>

<https://research.google/outreach/research-scholar-program/>

Contact

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